

**PROGRAMME**  
**VI International Nevsky Forum**  
**"Reforms in Russia: from Peter the Great to the Present"**

**23-25 June 2022**

**23 June 2022**

<b>10:00 – 11:30</b>	<b>Presentation of a research conducted by the North-West Institute of Management, RANEPА "State media and social practices: from the Peter's "Vedomosti" to the tools of the information age"</b>
<p><b>Scientific Library NWIM RANEPА</b></p> <p><b>61, 8th Line V.I., St. Petersburg</b></p>	<p>The following issues will be covered during the presentation of the research study:</p> <ul style="list-style-type: none"> <li>- The influence of Russia's first state mass media on public administration processes.</li> <li>- Methods and means of influence of "Vedomosti" newspaper on the development of public service in the first quarter of XVIII century.</li> <li>- The main functions of the first Russian newspaper, which contributed to the necessity of political, social, economic and cultural transformations in the minds of the social elite, including the civil service and public administration.</li> <li>- The role of Peter's "Vedomosti" in forming a favourable image of Russia in the eyes of foreign countries.</li> <li>- Extrapolation of social practices that existed under Peter the Great to the information space of modern Russia.</li> </ul> <p><b>Moderator:</b>  <u>Maxim Kim</u>, Head of the Department of Journalism and Media Communications, Department of Social Technologies, North-West Institute of Management, Russian Academy of National Economy and Public Administration</p> <p>Working language: Russian</p>
<b>14:00 – 16:00</b>	<b>International Teleconference: "Who are they - the managers of the 21st century? Challenges for higher education institutions".</b>
<p><b>Scientific Library NWIM RANEPА</b></p> <p><b>61, 8th Line V.I., St. Petersburg</b></p>	<p>In the run-up to the traditional International Nevsky Forum, the Northwestern Institute of Management RANEPА is planning to hold a teleconference with colleagues from the Institute for Policy Studies (Belgrade, Serbia). this is a live discussion that will focus on topical issues of cooperation between educational institutions.</p> <p>Questions for discussion:</p> <ul style="list-style-type: none"> <li>- How the management training system is changing today</li> <li>- Fundamental education and soft skills</li> <li>- How an employer should influence training</li> <li>- How versatile is the "manager profession"?</li> <li>- Training for the civil service and business</li> <li>- How to fight the lag between universities and practice</li> <li>- Education in a world where social media are taking centre stage</li> <li>- International cooperation in current realities</li> <li>- Prospects for academic exchange, current topics and projects</li> <li>- Initiatives of the North-West Institute of Management RANEPА and Serbian partners</li> </ul>

	<p><b>Moderator:</b>  <u>Roman Gerasimov</u>, journalist, broadcaster, TEFI award winner</p> <p>Working language: English</p>
<p><b>14:00 – 16:00</b></p> <p><b>Room 608</b></p> <p><b>57/43, Sredny Prospekt V.I., St. Petersburg</b></p>	<p><b>Presentation of the Alumni Association of the North West Institute of Management RANEPA</b></p> <p>The Alumni Association is an organization based on voluntary membership with the aim of uniting and socially promoting alumni of the Presidential Academy in St. Petersburg. The activities of the Association are aimed at:</p> <ul style="list-style-type: none"> <li>- support initiatives, projects, start-ups of alumni;</li> <li>- search for new innovative directions in science, education and business;</li> <li>- creating platforms for mutual communication of alumni of all generations;</li> <li>- strengthening and expanding international relations of NWIU RANEPA;</li> <li>- promotion of employment and professional development of graduates;</li> <li>- facilitating the provision of legal assistance to graduates;</li> <li>- organization of creative evenings, contests and festivals;</li> <li>- participation in state, municipal, private, international programs and projects, legislative initiatives;</li> <li>- information meetings, meetings, training sessions, workshops, and working groups with renowned alumni and professors.</li> </ul> <p>For the first time, the Nevsky Forum will present an updated plan of the Association's activities and a presentation of possible formats of interaction.</p> <p><b>Main participants:</b> graduates of the Leningrad Higher Party School, the North-West Academy of Public Service, the North-West Institute of Management, RANEPA, the Institute's partners, leaders and experts in the field of digital economy.</p> <p><b>Moderator:</b>  <u>Aleksey Kurlov</u>, Director of the Project Office Centre of the North-West Institute of Management, RANEPA</p> <p>Working language: Russian</p>
<p><b>14:00 – 18:00</b></p> <p><b>Room 324</b></p> <p><b>57/43, Sredny Prospekt V.I., St. Petersburg</b></p>	<p><b>Youth section "Present and future of Higher education in Russia through the eyes of students"</b></p> <p>The work of the section will consist of two parts:</p> <ul style="list-style-type: none"> <li>- Plenary discussion on the main problems of modern education in Russia. Speakers - secondary vocational education students, Bachelor's and Master's degree students.</li> </ul> <p><b>Questions:</b></p> <ul style="list-style-type: none"> <li>- How to enter the university</li> <li>- How to stay motivated to learn</li> <li>- What educational technologies are more effective (online VS offline)</li> <li>- How to find a good job after graduation</li> <li>- Foresight-session "Higher Education in Russia: straight into the "Dark Ages" or the Bright Future?"</li> </ul> <p><b>Moderator:</b>  <u>Marina Kashina</u>, Senior Researcher at the Research Laboratory for Strategy, Territorial Development and Quality of Life, North-West Institute of</p>

	<p>Management, RANEPА (<a href="mailto:kashina-ma@ranepa.ru">kashina-ma@ranepa.ru</a>)</p> <p>Working language: Russian</p>
<p><b>14:00 – 15:30</b></p> <p><b>Room 310</b> <b>4, Pesochnaya emb., St Petersburg</b></p>	<p><b>Presentation of the Development Strategy of the North-West Institute of Management, RANEPА until 2030 and its main results in 2021</b></p> <p><b>Presentation of Endowment Fund of the North-West Institute of Management, RANEPА</b></p> <p>10 years of the Endowment Fund of the North-West Institute of Management of RANEPА! A report on the results and achievements of the foundation. A report on the history and present day of "endowment" in Russia: "How endowment funds can help researchers, using the results of research on the history of the political significance of the Vedomosti newspaper as an example". Presentation of the Endowment Fund's operating principles, areas of focus and benefits for patrons of the fund. Presentation of the new endowment programmes "Science: historical, social and political research" and "Development of cybersports in Russia".</p> <p><b>Moderator:</b> <u>Evgeny Bumagin</u>, Director of the Centre for Change Management at the North-West Institute of Management, RANEPА (<a href="mailto:bumagin-ea@ranepa.ru">bumagin-ea@ranepa.ru</a>)</p> <p>Working language: Russian</p>
<p><b>10:00-15:00</b></p> <p><b>Room 208</b> <b>7, Tuchkov lane, St. Petersburg</b></p>	<p><b>FinTech and Venture Capital Industry Section</b></p> <p>The rapid development of technological progress and the integration of its results into the functioning of financial institutions (FinTech) has transformed our lives significantly over the past few decades. For example, the use of digital technology has enabled the creation of many innovative areas of the economy, and blockchain has opened up new opportunities in the field of monetary transactions. The need for their development and support in the face of the great challenges of Russia's changing economic reality is undeniable. But, at the same time, it needs to be comprehended to avoid mistakes, to implement and apply them in the life of the country as effectively as possible.</p> <p>Questions for discussion:</p> <ul style="list-style-type: none"> <li>- Popularization of entrepreneurial activity of young people</li> <li>- Creating an entrepreneurial ecosystem in educational institutions (Education-Science-Business)</li> <li>- Priority directions of start-ups in the new economic reality</li> <li>- Creating conditions for innovative import-substituting entrepreneurship among young trainees</li> <li>- Technological entrepreneurship - disruption of markets, hype and big money</li> <li>- Features of the Russian fintech landscape and new regulatory opportunities for its development</li> <li>- Development of university-based business support infrastructure: removing barriers for small innovative enterprises</li> <li>- Startups growth problems and mistakes</li> </ul>

- Distributed technologies in finance - legal and business opportunities for fintec

**Moderators:**

Victor Titov, First Deputy Dean of the Faculty of Economics in St. Petersburg State University, Head of the Laboratory of Modern Financial Technologies ([v.o.titov@spbu.ru](mailto:v.o.titov@spbu.ru))

Pavel Savelyev, Director of the Center for Research and Applied Development, North-West Institute of Management, RANEPA ([savelev-ps@ranepa.ru](mailto:savelev-ps@ranepa.ru))

Working language: Russian

## Main Day of the Forum - 24 June 2022

Venue - Boris Yeltsin Presidential Library (3 Senate Square, St. Petersburg)

09:00 – 10:00	<b>Registration of participants</b>
10:00 – 10:05	<b>Opening of the forum</b>
10:05 – 10:15	<b>Welcoming participants</b>
<b>Conference hall</b>	
10:15 – 13:30	<b>Plenary session "Designing reforms in Russia: from Peter the Great to anti-crisis actions 2022"</b>  Working languages: Russian, English, Chinese
10:15 – 12:00	<b>Plenary session, part I</b>
<b>Conference hall</b>	<p><b>Questions for discussion:</b></p> <ul style="list-style-type: none"> <li>- The history of initiating reforms in Russia: who is the main customer?</li> <li>- How do different segments of society react to the reforms?</li> <li>- Whose job is it - to initiate reforms?</li> <li>- Sanctions and Spring 2022 challenges, and urgent reforms.</li> <li>- The role of the executive and legislative powers, expert and business community in developing anti-sanctions initiatives.</li> <li>- Reform planning in the context of sanctions uncertainty.</li> <li>- Digitalization and other innovations that help change the system in a short period of time.</li> <li>- Challenges for science and education in relation to sanctions.</li> </ul> <p><b>Moderator:</b> <u>Roman Gerasimov</u>, journalist, broadcaster, TEFI award winner</p> <p>Working languages: Russian, English, Chinese</p>
12:00 – 12:30	<b>Break</b>
12:30 – 14:00	<b>Plenary session, part II</b>
<b>Conference hall</b>	<p><b>Questions for discussion:</b></p> <ul style="list-style-type: none"> <li>- Key problems in the economy of the regions today</li> <li>- What is the threat of trade chains breaking for business in St. Petersburg and Leningrad region?</li> <li>- How are the problems of parallel imports being resolved?</li> <li>- Leaving of western companies - problems and opportunities</li> <li>- Asian partners, is it possible to replace West with East?</li> <li>- What real power do the regional authorities have to improve the situation?</li> <li>- The main demands of business at the moment</li> <li>- Government order - a "shoulder" for business or a problem of economic monopolization</li> <li>- State regional government reforms at the moment: agenda, opportunities, prospects</li> <li>- Growth points in St. Petersburg and Leningrad region, new projects and</li> </ul>

	<p>solutions</p> <p><b>Moderator:</b>  <u>Roman Gerasimov</u>, journalist, broadcaster, TEFI award winner</p> <p>Working languages: Russian, English, Chinese</p>
<p><b>12:30 – 14:00</b></p> <p><b>Conference room</b></p>	<p><b>Meeting of the CIS Regional Network Academy for Public Administration</b></p> <p>According to the 30 October 2015 Decision of the Council of the CIS member states, the Russian Presidential Academy of National Economy and Public Administration was given the status of the Core Organization of the CIS member states for training in public administration. In order to facilitate the effective implementation of the tasks, the Public Council, which is an advisory body, was established under the Core organization.</p> <p>The first meeting of the CIS Regional Network Academy was held within the framework of the Forum "Public Administration. The Role of Citizens in Building the Digital State", which took place on 21-23 June 2019 at the Boris Yeltsin Presidential Library (Saint Petersburg).</p> <p><b>Participation by special invitations</b></p>
<p><b>14:00 – 15:00</b></p>	<p><b>Lunch</b></p> <p><b>Video presentations of research projects conducted by the North West Institute of Management, RANEPA</b></p>

**Work by sections**

14:30 - 17:30

All sections are held in parallel in different halls of the Presidential Library

<p data-bbox="172 241 359 277"><b>15:00 – 18:00</b></p> <p data-bbox="156 315 376 351"><b>Conference hall</b></p>	<p data-bbox="427 241 1318 315"><b>Section "Russia's image under sanctions and the role of the state communications system"</b></p> <p data-bbox="427 353 1471 757">Historically, the stronger the Russian state became in one historical era or another, the more efforts a certain part of the international community (primarily the Anglo-Saxon world) made to put dark spots on Russia's image. Each of the last few centuries was overshadowed by news stories that have negatively influenced perceptions of Russia, which did not always correspond to reality. Russia won many wars, most of which have not been waged by Russia, but information campaigns often were lost. In modern times, victory in an information war can be decisive in determining the place and role of the State in the international arena, so it is necessary to pay attention to the policy of Peter the Great, who made many efforts to strengthen the position of Russia in public consciousness of European nations and those who governed them.</p> <p data-bbox="427 790 724 826"><b>Discussion questions:</b></p> <ul data-bbox="427 828 1471 1487" style="list-style-type: none"> <li>- Key elements of Peter the Great's domestic and foreign policy as dominants in forming the country's image</li> <li>- Foreign people as ambassadors of Russia's image: the experience of Peter the Great's epoch</li> <li>- Dialectics of war and peace in building Russia's image</li> <li>- Russia through the eyes of foreigners inside and outside the country</li> <li>- The political image of the state leader and major factors of its formation: a historical aspect</li> <li>- The Art of Diplomacy: Russian Embassies in Europe and Interaction with Foreign Diplomatic Missions in Russia</li> <li>- Investments in State image: scientific and technological, cultural, social and spiritual</li> <li>- State system of values as a contribution to building one's image</li> <li>- World opinion leaders about Russia: prevailing trends</li> <li>- Impact of state propaganda and counter propaganda on Russia's image</li> <li>- Creative and destructive potential of NGOs and nonprofit organizations as a tool for building the country's image</li> <li>- The role of personality in the process of successful state image-building.</li> </ul> <p data-bbox="427 1520 592 1556"><b>Moderator:</b></p> <p data-bbox="427 1559 1393 1666"><u>Nikita Grishanin</u>, Director of Educational Program of Social Technologies Department, North-West Institute of Management, RANEPА (<a href="mailto:grishanin-nv@ranepa.ru">grishanin-nv@ranepa.ru</a>)</p> <p data-bbox="427 1700 906 1736">Working language: Russian, English</p>
<p data-bbox="172 1771 359 1807"><b>15:00 – 18:00</b></p> <p data-bbox="137 1845 394 1919"><b>Multimedia Room A+B</b></p>	<p data-bbox="427 1771 1275 1807"><b>Section "Future Reforms: Possible Vectors for Development"</b></p> <p data-bbox="427 1845 1471 2024">XXI century is a century of great challenges. A century which poses existential questions. Will Russia answer them, does it want to survive and develop - definitely! Will it be able to, simply by continuing its current development? Hardly. Hence, there will be reforms. What kind of reforms? This is what this section is about.</p> <p data-bbox="427 2027 1272 2063">Setting the task for the section. Reviewing trends and challenges:</p> <ul data-bbox="427 2065 1471 2101" style="list-style-type: none"> <li>- Changing the concept of an "empty world" to a "full world". Global universal</li> </ul>

connectivity and universal competition. How do we compete at the top of the world? "Economic Riddles" XX - machine tool, aircraft and car industries - how to solve them? Reforming the economy

- The emergence of such an entity as "Humanity", and the end of the expansion program - "be fruitful and multiply" - raised the question of developing a new program for humanity. Are we going to participate in the governance of Mankind? What do we propose? Reforms of the ideology of Russia and the world of XXI century

- A transition to a new type of civilization - Humans+Animals+Machines+INFO - is taking place (it has already happened in the developed countries). In this context, there is an attempt to realize competitive advantages and enslave entire countries and continents, "colonization 3.0". What is Russia going to do with it, how to "buy a ticket to the XXI century" - get chips/processors and produce innovative products with high added value? How to live with INFO, how to coexist with Artificial Intelligence and Artificial Beings? Reforms of the economy of the future and Reforms of the social structure of society, countries and the world as a whole Searching for answers along the lines of:

- Communism, Socialism, the "Left Way" VS Traditionalism, Conservatism, the "Right Way" VS Liberalism, the "Marketists

- Centrism, Technocracy, Hybrid Combination, "Stateism"

- Something new: "Digital/Service State", adaptive state regulation, direct will/private delegation on blockchain? What is it, the state of the future, what is the country's path in the 21st century?

#### **Questions for discussion:**

- How do you assess Russia's current situation? Why has this happened? What are the main reasons that led to it?

- What is your vision of success in the economy until 2050? How can this be achieved? Hence the question: What economic reforms need to be introduced?

- What changes for the country with the emergence of Humanity as a new self-aware entity? How will it be governed? How will Russia secure its sovereignty? Should Russia compete for a place in the governance of Mankind, and which one? With what, how can the ruling structure's ambitions be supported? What does Russia offer to Mankind? What is the Russian way? What kind of world ideology do we need (as something that supports the synchronization of the behavior of billions of people)? The Russian ideology is different, how is it different from the world ideology? And from the "Western" one?

- What, in your opinion, are the main competitive advantages in the XXI century? By what means will some countries live better than others, what is the "reason for the wealth of nations", and what changes from the times of Adam Smith and the twentieth century to the twenty-first century? What are the starting conditions for Russia in this race? With what can it win? What changes in the economy and life are needed, and in this context - reforms?

- How will the society of the future change, taking into account the fact that Artificial Beings (the same transhumanist technologies) or "New Humans" with an edited genome may appear? "Robots are being worked on" - who owns them, and what does that mean in terms of the distribution of wealth in society and the world? And what will people on BDS (social security) do? What will be the universal ideology and is there\_a goal for progress? What will happen after the goal is achieved? What will happen to the role of the state? What models, approaches and new tools of public administration are emerging and will be effective? What reforms in public administration are needed?



	<p><b>Moderator:</b>  <u>Andrey Lyakin</u>, Leading Expert in the Centre of Competence for Control and Supervision, Moscow Government Management University (<a href="mailto:a@lyakin.ru">a@lyakin.ru</a>)</p> <p>Working language: Russian</p>
<p><b>15:00 – 18:00</b></p> <p><b>Multimedia Room C+D</b></p>	<p><b>Section "Change management: choosing between processes and projects or what works in today's environment"</b></p> <p>The country is facing unprecedented challenges. The level of change is so vast that equally unprecedented solutions are needed. Old models of governance and institutions are no longer working. A leap forward in the country's development and in approaches to public administration are required.</p> <p><b>Questions for discussion:</b></p> <ul style="list-style-type: none"> <li>- What governance tools will ensure a leap forward in the country's development and public administration?</li> <li>- A workable mechanism for import substitution, what is it?</li> <li>- Are the classical project management methods relevant in the current era? Or are new ones needed?</li> <li>- What is the portrait of the new leader, who are these people and what skills do they have?</li> <li>- Welcome to the new BANI world, how to implement change with the new reality in mind?</li> </ul> <p><b>Moderator:</b>  <u>Evgeny Bumagin</u>, Director of the Centre for Change Management at the North-West Institute of Management, RANEPА  <a href="mailto:bumagin-ea@ranepa.ru">bumagin-ea@ranepa.ru</a></p> <p>Working language: Russian</p>
<p><b>15:00 – 18:00</b></p> <p><b>Meeting hall</b></p>	<p><b>Section "PRO. Business in the new economic reality"</b></p> <p>First place winner in the regional ranking "Law. ru-300" in Antitrust law (including disputes), Arbitration proceeding (medium and small disputes - mid market), second place in Tax consulting and disputes, St. Petersburg Law Office "CTL" in cooperation with North-West Institute of Management, RANEPА, within the framework of the VI International Nevsky Forum "REFORMS IN RUSSIA: From Peter the Great to the Present" will hold a session devoted to business legal risks in the sphere of antitrust law and discussion of current trends in purchasing and tax law.</p> <p>We will discuss: current innovations and law enforcement practices in procurement, practices of supervisory authorities in different regions, trends and prospects. Bid rigging. Consequences for all parties. Reputational and financial harm. Current trends in tax administration and court practice. Support for small and medium-sized businesses in the new economic reality.</p> <p>The section will be divided into two parts, both of which will include discussion of a number of initiatives, the solution of which is possible by means of changes in the current legislation.</p> <p><b>Questions for discussion:</b></p>

**Antitrust part:**

"Government reforms and trends in the budgetary and financial sphere" 2021-2022.

- The state as the largest customer in the country. Challenges, outcomes;
- Trends in the formation of procurement legislation in 2021. Reasons, consequences, estimates;
- The practice of regulatory bodies. Questions and answers;
- The new reality in public procurement after 24.02.2022; First estimates, prospects.

**Moderator:**

Dmitry Kudryavtsev, Attorney-at-Law, managing partner of the Law firm CTL St. Petersburg, head of antitrust practice ([kdl@abctl.ru](mailto:kdl@abctl.ru))

**Tax part:**

Imprisonment of entrepreneurs. Results of the reform.

- The 2017 reform of the business custody measure, its objectives;
- The results of the reform, whether the stated goals were achieved;
- Issues of due diligence on the outcome of the reform, a view from entrepreneurs.

**Moderator:**

Pavel Astapenko, lawyer, partner of the Law firm CTL, St. Petersburg, head of tax and criminal economic practice ([pa@abctl.ru](mailto:pa@abctl.ru))

Working language: Russian

25 June 2022

<p style="text-align: center;"><b>11:00 – 15:00</b></p> <p><b>4, Pesochnaya emb., St Petersburg</b></p>	<p style="text-align: center;"><b>Section "Urban reforms using St. Petersburg as an example: main approaches, results, problems"</b></p> <p>St. Petersburg is a unique metropolis that was created as a project to organize a new life in Russia. Strengthening the role of St Petersburg in the world is a nationwide project of urban development, which, like 320 years ago, is designed to become a strategic development benchmark for other cities and regions of Russia.</p> <p>Today St. Petersburg has a workable system of unified public authority, those main goal is to improve the quality of the urban environment and the quality of life of its citizens, which implies reformatting the relations between the legislative and executive powers in the city and active involving its residents in shaping the political agenda.</p> <p>For this purpose, the reforms are necessary, in realization of which the qualitative research plays an important role, allowing to react quickly to the requests of the citizens, to inform authority about the problems which citizens of Saint Petersburg distinguish today and which must coincide with the sense of the undertaken reforms: concerning the transport situation, problems with rubbish and ecology and infrastructure management.</p> <p><b><u>Questions for discussion:</u></b></p> <ul style="list-style-type: none"> <li>- Reform: concept, essence, main types. Historical perspective: urban reforms of Peter the Great, Alexander II</li> <li>- Transport reform (new transport model) in St. Petersburg: objectives, outcomes of the first stage, approaches to implementation and further development</li> <li>- Solid waste management reform in St. Petersburg: initial results and perspectives for environmentally sound urban environment</li> <li>- Main problems and perspectives of local self-government in St. Petersburg in the context of new local government reform 2023</li> <li>- St. Petersburg in the ranking of top 100 urban agglomerations by quality of life: the deserved result and potential points of growth Top 10 urban projects of global cities of the world for the nearest future</li> <li>- Discussion and Conclusion</li> </ul> <p><b>Moderator:</b> <u>Arina Sender</u>, Programme Director, Centre for Urban Technologies and Spatial Development, Research Laboratory of Russian Studies, Eurasianism and Sustainable Development, North-West Institute of Management, RANEPА (<a href="mailto:sender-av@ranepa.ru">sender-av@ranepa.ru</a>)</p> <p>Working language: Russian</p>
<p style="text-align: center;"><b>11:00 – 16:00</b></p> <p><b>Scientific library of the North-West Institute of Management, RANEPА</b></p> <p style="text-align: center;"><b>61,</b></p>	<p style="text-align: center;"><b>Section "The History of Russian Reform: Between Europe and Asia"</b></p> <p>The processes of state and social reform initiated by the sweeping actions of Peter the Great accompanied each successive reign of the Romanov dynasty. The dynamics of the reforms and the scope of the reforms have always depended on the strategic and current tasks, external and internal, facing the rulers and leaders of the country; the results of the reforms and the extent of their impact on the subsequent development of Russia are still the subject of intense debate in the historical community. Historians' assessments and</p>

<p><b>8th line, V.I., St. Petersburg</b></p>	<p>conclusions, in turn, are directly linked to the formation of socio-political attitudes and beliefs of contemporary Russian society.</p> <p><b>Questions for discussion:</b></p> <ul style="list-style-type: none"> <li>- Were the state and social reforms of past epochs unambiguous evidence of the European direction of Russian politics?</li> <li>- Did Russia develop along its own unique path, forming the foundations of its own civilization?</li> <li>- Was there an Eastern (Asian) bias in approaches to state-building, and how was it expressed?</li> <li>- Who conceived the reforms, and why, and how did they implement them, and what results did they expect?</li> <li>- Which areas of government were most often the focus of reformers' attention?</li> </ul> <p><b>Moderator:</b> <u>Vladimir Shishkin</u>, Chief Researcher in the Research Laboratory for Strategy, Territorial Development and Quality of Life, North-West Institute of Management, RANEPА (<a href="mailto:shishkin-vv@ranepa.ru">shishkin-vv@ranepa.ru</a>)</p> <p>Working language: Russian</p>
<p><b>10:00 – 15:00</b></p> <p><b>Room 324</b></p> <p><b>57/43, Sredny Prospekt V.I., St. Petersburg</b></p>	<p><b>Section "Legal reforms: past, present and future"</b></p> <p>Reforming political, social and legal structures is one of the most important mechanisms of evolution and a driver of societal development. Reform is predicated on an objective need for change as well as a consensus within elites to respond to social demand. The issue of systemic reforms is particularly relevant when the established social and legal order is in crisis and is fraught with significant social upheaval. It is no coincidence that reforms are seen as an alternative to the revolutionary transformation of society.</p> <p>The problem of reforming is also at the centre of attention of representatives of legal science who discussed the influence of legal changes on social processes, the correlation between stability and dynamics of the legal order under reforms, the role of legislation in the formation of new and transformation of existing legal institutions, and a number of other issues. Russian legal scholars of the 19th - 21st centuries made a significant contribution to the study of Peter's reforms. In modern conditions of collapse of unipolar world and crisis of law system, particularly international law, the problem of reforms comes to the forefront, including on a global scale.</p> <p><b>Questions for discussion:</b></p> <ul style="list-style-type: none"> <li>- Legal traditions and innovations in the context of law reform.</li> <li>- Reforms as a driving force of law and state development.</li> <li>- Are reforms an instrument of modernization of legal system?</li> <li>- History of Russian law reform: from Peter the Great's reforms to the Great Reforms.</li> <li>- Revolution and reform in the twentieth century.</li> <li>- Reforms in the context of the collapse of the unipolar world order.</li> <li>- Reforming international law as a response to the challenges of the modern era.</li> <li>- Problems and prospects of constitutional reform.</li> <li>- Reforms of contemporary Russian civil law: an unfinished project?</li> <li>- Foreign experience of legal and political reforms.</li> </ul>

	<ul style="list-style-type: none"> <li>- Reforming the rule of law in the era of digital transformation of society.</li> <li>- The Chinese experience of reform as a lesson for Russia.</li> </ul> <p><b>Moderator:</b>  <u>Sergey Sergevnin</u>, Dean of the Faculty of Law, North-West Institute of Management, RANEPА (<a href="mailto:sergevnin-sl@ranepa.ru">sergevnin-sl@ranepa.ru</a>)</p> <p>Working languages: Russian, Chinese</p>
<p style="text-align: center;"><b>11:00 – 15:00</b></p> <p><b>Faculty of State and Municipal Governance, North-West Institute of Management, RANEPА</b></p> <p><b>57/43, Sredny prospekt V.I., St. Petersburg</b></p>	<p style="text-align: center;"><b>Section "Digital Transformation: Initial Outcomes and Future Projections"</b></p> <p>Digital transformation is now one of the key priorities of the public administration system in our country and is highlighted as one of the national goals in the presidential decree "On the National Development Goals of the Russian Federation for the period until 2030".</p> <p>The intensive development and proliferation of digital technologies in recent years are significantly changing the face of key sectors of the economy and the social sphere. More and more organizations are seeking to move business processes to a digital environment, thereby significantly reducing transaction costs and significantly increasing the volume of economic activity.</p> <p>However, digital transformation is a complex process that encompasses many areas of life and requires a number of fundamental conditions to be met, including technological and managerial readiness of organizations and markets.</p> <p><b><u>Questions for discussion:</u></b></p> <ul style="list-style-type: none"> <li>- Outcomes of digital transformation: successful practices</li> <li>- Digital transformation in management</li> <li>- Digital services</li> <li>- Digital literacy and Digital trust</li> <li>- Risks associated with digital transformation</li> <li>- Opportunities and challenges of digital transformation in today's geopolitical environment</li> </ul> <p><b>Moderator:</b>  <u>Tatiana Tulupieva</u>, Deputy Head of the Department of State and Municipal Administration at the North-West Institute of Management, RANEPА (<a href="mailto:tulupeva-tv@ranepa.ru">tulupeva-tv@ranepa.ru</a>)</p> <p>Working language: Russian</p>
<p style="text-align: center;"><b>11:00 – 15:00</b></p> <p><b>NWIM RANEPА, Room 510</b></p> <p><b>57/43, Sredny prospekt V.I., St. Petersburg</b></p>	<p style="text-align: center;"><b>Section "Customs: from Peter the Great to the Digital Orientation Strategy"</b></p> <p>Under the conditions of the imposed sanctions, foreign economic activity is undergoing global changes in all aspects, international and domestic logistics are being restructured, customs, tariff and non-tariff policies are changing, and approaches to customs administration are being revised. Russia has a rich history of development, both as a state itself and in terms of international relations. In order to face the future with confidence, it is important to study Russia's historical experience from Peter the Great to the present day, especially in terms of responding to external challenges.</p> <p><b><u>Questions for discussion:</u></b></p>

	<ul style="list-style-type: none"> <li>- Development of international transport corridors: a new course?</li> <li>- FEA business in times of crisis and uncertainty: where to turn?</li> <li>- New logistics risks: how to minimize them?</li> <li>- Is intellectual property protection needed in the new environment?</li> </ul> <p><b>Moderator:</b>  <u>Anastasia Getman</u>, Leading Researcher, Research Laboratory for Strategy, Territorial Development and Quality of Life, North-West Institute of Management, RANEPА  (getman-ag@ranepa.ru)</p> <p>Working language: Russian</p>
<p><b>11:00 – 16:00</b></p> <p><b>North-West Institute of Management, RANEPА</b></p> <p><b>7, Tuchkov per., St. Petersburg</b></p>	<p><b>Section "Administrative reform policy in a changing world"</b></p> <p>The context of a changing world:</p> <ul style="list-style-type: none"> <li>• The dramatic geopolitical changes in today's world;</li> <li>• The turbulent nature of international relations;</li> <li>• Sanctions policy as a tool to influence Russia and its allies;</li> <li>• anti-Russian policies covering all spheres of life as a response to the Ukrainian crisis.</li> </ul> <p>Main objective:</p> <ul style="list-style-type: none"> <li>• To identify the main directions of administrative reform policies in order to successfully counteract the impact of sanctions and ensure the security of Russia and its regions in a changing world.</li> </ul> <p><b>Questions for discussion:</b></p> <ul style="list-style-type: none"> <li>- Institutional, structural and cognitive features of public administration under conditions of risk and uncertainty;</li> <li>- History of administrative reform policy in Russia in the context of internal and external influences and transformations;</li> <li>- Political implications of Western pressures on Russia;</li> <li>- Peculiarities of public administration under sanctions pressure;</li> <li>- Relevance of international experience in public administration in the context of (stress)sustainable development issues;</li> <li>- The goals, tools and consequences of sanctions and political-administrative mechanisms to counter them;</li> <li>- Administrative and political practices in the field of reforms in the Eurasian space;</li> <li>- Impact of digitalization and civic engagement on administrative reform policies;</li> <li>- Public integration and politics of administrative reform and transformation;</li> <li>- The impact of public policy on administrative reforms.</li> </ul> <p><b>Moderators:</b>  <u>Leonid Smorgunov</u>, Head of the Department of Political Management on the Faculty of Political Science, St Petersburg State University</p> <p><u>Nikolai Baranov</u>, Professor of the Department of International Relations, North-West Institute of Management, RANEPА  (<a href="mailto:Baranov-na@ranepa.ru">Baranov-na@ranepa.ru</a>)</p>

	Working languages: Russian
<b>12:00 – 16:00</b>  <b>North-West Institute of Management RANEPА, Room 309</b>  <b>8, Dnepropetrovskaya st., St. Petersburg</b>	<b>Section "Economic cooperation and trade cooperation: problems and new challenges in the context of global financial turbulence"</b>  In the context of increasing economic and political instability, it is relevant to examine issues related to sustainable economic growth. It is necessary to consider in detail the main directions that ensure effective cooperation between countries, as well as the directions of achieving monetary trade and financial stability. The section will discuss the issues of economic and political interaction between countries as well as the problems of ensuring financial stability in the context of global financial turbulence under sectional pressure.  <b>Questions for discussion:</b> <ul style="list-style-type: none"> <li>- Economic interaction between countries in the field of trade policy;</li> <li>- Trade and currency wars and their impact on macroeconomic stability;</li> <li>- Ensuring a country's investment attractiveness in a competitive capital market environment;</li> <li>- The impact of political economy aspects on economic cooperation between countries;</li> <li>- Currency stability under turbulent global capital flows.</li> <li>- Sectional pressure and its impact in the context of financial globalization</li> </ul> <b>Moderator:</b> <u>David Tereladze</u> , Deputy Dean of the Faculty of Economics and Finance, North-West Institute of Management, RANEPА  Working Languages: Russian, English

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